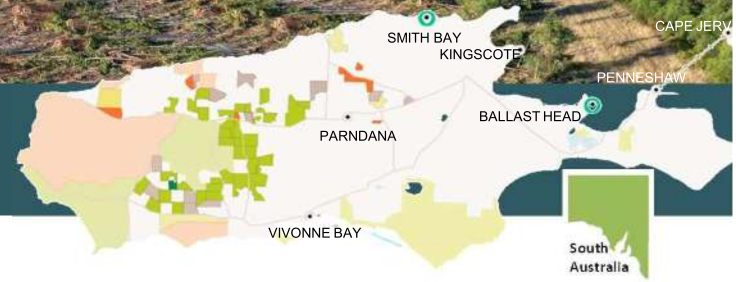
Quarterly Activities and Results

Period Ended 30 June 2026



Kangaroo Island Project

Kiland Limited owns ~18,600 Ha of prime agricultural land on Kangaroo Island, which it is reverting from forestry to agriculture.

Management Commentary

Narrowed focus of reversion strategy

During the June quarter, Kiland's board of directors endorsed a revised operating strategy for the company which comprises a focused approach to land reversion. Rather than attempt to undertake reversion of the whole estate all at once, the strategy has been modified to concentrate initially on those properties already harvested and transitioning them into a saleable condition block by block. To this end all harvesting activities have been put on hold, other than clean up of the remaining pockets of standing timber that were previously koala stands. Operational teams have been deployed solely to undertake activities required to transform properties into saleable condition, including burning, stump grinding and raking. This strategy has begun to bear fruit, and at the date of this report contracts for sale have been executed over several blocks at or above their independently assessed values.

As we entered the winter months on Kangaroo Island the burn season commenced, enabling Kiland to conduct targeted burning campaigns on timber stacks across its estate. The removal of these stacks via burning has proven to be highly efficient in clearing the land and removed a material impediment to Kiland's grazing operation and the value of each property for potential buyers.

As a result of the revised strategy, Kiland management made the difficult decision to reduce the size of its workforce to reflect its more targeted operations. Over half of the operational workforce have been made redundant, with most of the redundancies having taken place in those roles that were previously focused on harvest operations (harvesting, skidding and stacking). As a result, monthly operational expenditure has more than halved during the quarter.

The board looks forward to engaging with shareholders and providing further updates on its revised strategy at its AGM later in the year.

Total Progress to 30 June 2026:

Activity	Harvest	Grind	Burn	Rake
Quarterly Ha total	370	373	1,438	594
Cumulative Ha Total	9,001	3,771	1,438	4,128

Pasture Sown	Internal Fencing	Water Internal Lines
1,229 ha	1,065 ha	604 ha

Management Commentary Continued

Change of Managing Director

During the June quarter, James Davies resigned as Managing Director. Ian Greenyer was appointed to the role in April and a smooth transition from James to Ian has taken place. The board is very grateful for the efforts of James Davies over the past 5 years and wishes him well in his future endeavours.

Ian has nearly three decades of experience in consulting and change agent roles in small to medium sized businesses across Australia in various industries. Ian's focus is on achieving short term results, efficient operations and building upon and delivering the revised strategy. The board are very happy with what Ian has been able to achieve in the short time he has been in the position as Managing Director.

Carrying value of Wundowie

Kiland holds 46% of the shares in Wundowie which at December 2025 were valued at $25m. As at the date of this report, Wundowie had been unsuccessful in raising sufficient capital to bring its pilot plant into production. As a result, Kiland's directors took the decision to write down the carrying value of their equity investment in Wundowie to nil. Kiland's outstanding loan to Wundowie of $6.5m remains on the balance sheet at face value (plus capitalised interest).

Sale of properties

As part of the revised strategy, Kiland's focus has been two pronged: (i) complete critical reversion activities of those properties already harvested including removal of timber stacks; and (ii) Commence sale of completed – or near completed – properties to free up working capital, reduce debt and prove up the reversion/development model.

As at the end of June, contracts for sale had conditionally exchanged on three properties, with a visible pipeline of further potential sales established. The sales included one of the lifestyle parcels near Smith Bay (previously held for the once proposed sea-port development) and the Willmott and Martin agricultural properties. Pleasingly, sale prices were at or above the independent values for these properties.

Financials

Kiland Ltd *consolidated profit & loss* *DRAFT unaudited management accounts*	Qtr June 2026	FY June 2026
Revenue	0.3	0.8
COGS	- 0.0	- 0.5
Sundry income (cost)	-	0.0
Total Income	**0.3**	**0.3**
Accounting fees	0.1	0.4
Audit, tax & share registry	0.0	0.1
Directors' fees & Co. Sec.	0.4	0.7
Legal Fees	0.1	0.1
Biological Asset Revaluation	0.6	- 1.2
Other Corporate Expenses	0.3	1.2
Reversion Expenses	1.3	4.6
Write Down Asset	25.8	25.8
Impairment Loss	12.0	12.0
Total Opex	**39.4**	**43.8**
Operating profit	- 39.1	- 43.5
Other revenue (interest rec.)	0.3	15.8
EBITDA	**- 38.8**	**- 27.7**
Depreciation	0.6	2.1
Interest	1.2	3.7
Tax	-	- 0.0
Net profit	**- 40.7**	**- 33.6**

Financials Continued

Kiland Ltd

consolidated balance sheet of Kiland Ltd
DRAFT unaudited management accounts

	June 2026 $m	March 2026 $m
Cash	8.5	9.0
Sheep	1.6	1.0
Loan to Wundowie Carbon Group (WUH)	6.8	6.5
Other Current Assets	0.7	0.9
Current Assets	17.6	17.4
Land & Buildings (Director's valn)	116.3	117.8
Plant & Equipment	10.5	11.1
Investment in Wundowie Carbon (Directors' val.)	0.0	25.8
Non-current Assets	126.8	154.7
Total Assets	**144.4**	**172.1**
Accruals	0.3	-
Trade & other payables	0.5	0.9
Current Liabilities	0.8	0.9
Deferred tax liabilities	1.6	1.6
Borrowings – non current (STAM loan)	9.2	9.0
Borrowings – non current (Equipment finance)	7.5	8.1
Borrowings – non current (Corp Mkts loan)	61.0	53.9
Non-current Liabilities	79.3	72.6
Total Liabilities	**80.1**	**73.5**
NET ASSETS	**64.3**	**98.6**
Equity	88.6	88.6
Revaluation Reserves	36.1	37.6
Option Reserve	3.3	3.3
Retained Earnings	-30.1	-30.1
Current year earnings	-33.6	-0.8
EQUITY	**64.3**	**98.6**
Equity excluding Deferred Tax Liability	65.9	100.2
Shares on issue in Kiland (m)	63.9	63.9
Performance rights on issue	2.5	2.5
Effective shares on issue in Kiland (m)	66.4	66.4
NTA backing per share ($)	**$ 0.99**	**$ 1.51**

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