

Investor Relations Program

Adopted by Kiland Ltd ("KIL" or "the Company") Board on 24 September 2013, updated and reviewed annually, last reviewed in September 2023.

The Company has a proactive approach to communicating with its security holders and the wider investing public. The Company's Investor Relations Program is aimed at facilitating effective two-way communication with Investors to understand their interests and concerns.

This Program aims to ensure that effective communication between the Company and its security holders and the investing public ("Investors") is maintained, and that ready, equal and timely access to clear and balanced information about the Company (including its financial performance, strategic plans, material developments, governance and risk profile) is available to Investors to enable them to exercise their rights in an informed manner.

The board of directors of the Company (the "Board") is responsible for maintaining an on-going dialogue with, and promoting effective and timely dissemination of information to, the Investors.

Any significant comments or concerns raised by Investors are conveyed to the Board and relevant senior executives.

This Program will be regularly reviewed to ensure its effectiveness.

Corporate Communications

Generally, the Company communicates with Investors through the following corporate communication materials:

- Financial reports (interim and annual reports), quarterly reports and other periodic reports;
- Announcements, and other disclosures through the Australian Securities Exchange ("ASX") and the Company's websites; and
- Other corporate communications, presentations, publications and media releases of the Company.

The Company endeavours to use plain language in all its corporate communication materials provided to Investors.

Investor Relations

The Company may from time-to-time conduct investor/analyst briefings and presentations, road shows, media interviews and marketing activities for the financial community. Investor presentations are released to the market on the ASX website.

Communications and dialogues with Investors, analysts, media or other parties will be conducted in compliance with the disclosure obligations and requirements under the Continuous Disclosure Policy adopted by the Board which aims to ensure equal, fair and timely dissemination of information.

Corporate Website

A dedicated 'Shareholders' section is available on our website <http://www.kiland.com.au/shareholders/>, where all corporate communication materials, including materials published on the website of the ASX, are posted as soon as practicable after their release.

Information on our website will be updated on a regular basis.

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Shareholder Meetings

Shareholders are encouraged to participate in general meetings or to appoint proxies to attend and vote at meetings, for and on their behalf, if they are unable to attend.

Board members including the Chairman of the Board, and where appropriate (and if applicable), Chairman and other members of the relevant Board committees or their delegates, appropriate management executives and external auditors will attend general meetings to answer shareholders' questions.

Shareholder Enquiries

Shareholders and the investing public may, at any time, make a request for the Company's information to the extent such information is publicly available. Shareholders may make enquiries and find contact details on our website at <http://www.kiland.com.au/contact/>

For enquiries regarding their shareholdings, Shareholders may contact the Company's Registrar:

Computershare Investor Services Pty Ltd, Level 5, 115 Grenfell St, Adelaide, South Australia 5000
Telephone: (08) 8236 2300

Website: <https://www.computershare.com>

Refer to the Investor Services section.

Or use the Computershare link on the Company website: <http://www.kiland.com.au/shareholders/>